

Appendix 3. Summary of Formative Outcomes

Dates	Data Source	Formative process findings
Phase 1	1 VHA medical center Demo site call notes	Sept – Nov 2009 <ul style="list-style-type: none"> • Actual enrollment (n=27) vs. goal of 30-60 patients • Finalize workload capture details for clinics, providers • Group visits for orientation found most efficient
Phase 2	9 VHA Medical Centers Call notes Call notes/interviews Call notes/interviews Interviews Call notes Call notes/interviews Call notes Call notes Call notes/interviews Call notes Call notes/interviews	Oct 2009 – Feb 2010 <ul style="list-style-type: none"> • Understaffing slowed down enrollment • Difficulty in changing vendor devices • Clarify eligibility (need power, telephone land line, 8th grade literacy) • Many patients have cell phones new digital landlines • Dealing with patient vacations, interruptions in care • NCP needs to offer monthly technical assistance calls • Panel size reduced to 110--120 patients/coordinator • Negotiate service agreement between MOVE!/HT staff • Sites had issues switching to preferred vendor device • Standardize training regardless of discipline • Implementation guide/toolkit explains how to order program equipment, materials, and how to set-up EMR templates
Phase 3	Interested facilities Interviews Interviews Interviews Outcome analyses Interviews Interviews Interviews Interviews Interviews Interviews Interviews Interviews Interviews Interviews Interviews	May 2010 - Sept 2011 <ul style="list-style-type: none"> • <i>TeleMOVE</i> is more time intensive/patient than MOVE • In-person orientation is more efficient than by phone • Enrollment and device installation are too logistically and technically complex • <i>TeleMOVE</i> weight loss is equal to standard MOVE! • Facility and mid-level manager support is essential to overcome challenges, innovate, and sustain program • Motivational calls by coordinators engage patients • Sites with good cross-disciplinary communication and goal focus saw better implementation outcomes • Regional learning networks/calls drive innovation, accountability, and knowledge sharing • Cannot document type of patient encounter in EMR • Vendor platform data does not interface with VHA databases • DMP should be standardized across vendor devices • Increase program reach and simplify logistics by converting to interactive voice response, smart phone or internet technology • Empower clinicians with real time feedback on clinical outcomes in EMR or via facility-level reports • Improve vendor database for quality improvement efforts (monitor patient-reported weight change, satisfaction, or red flag events)

NCP= National Center for Chronic Disease Prevention; TS = VA Telehealth Services; HT = Home Telehealth program; VAMC = VA medical center; DMP = disease management protocol; EMR = electronic medical record